

December 13, 2010

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Gentlemen:

Re: OHSI Recommendation #10 - Operational Requirements Regarding On-Board Facilities and Passenger Safety

In the OHSI Report, Commissioner Wells stated:

It is recommended that the Regulator, oil operators, helicopter operator(s), and worker representatives, with the assistance of Transport Canada if it is available, explore on-board safety and equipment issues for passengers, with a view to reaching a consensus on improvements. The Regulator should state the appropriate goals, and the oil operators be asked to respond as to how they could be met, after which there should be further discussion with the foregoing stakeholders. In the absence of consensus, the Regulator should decide the issue(s).

We request that the Operators ensure resources and personnel are available from their own operations, helicopter operators and the offshore workforce to be part of the OHSI Aviation Team to review new or improved helicopter capabilities for offshore flights, passenger safety and equipment.

We will ask the OHSI Aviation Team to develop a work plan for their response to this recommendation, and to present that work plan by January 31, 2011. We will also ask that they prepare and present a monthly status report of progress against the work plan.

We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request.

Sincerely,

Max Ruelokke, P. Eng. Chairman & CEO