



December 13, 2010

Paul Leonard
President
Hibernia Management & Development Co.
Ltd.
Suite 1000, Cabot Place
100 New Gower Street
St. John's, NL
A1C 6K3

Alan R. Brown
Vice President - East Coast
Suncor Energy Inc.
Suite 201, Scotia Centre
235 Water Street
St. John's, NL
A1C 1B6

Paul J. McCloskey
Vice President, East Coast Operations
Husky Energy
Suite 901, Scotia Centre
235 Water Street
St. John's, NL
A1C 1B6

Gentlemen:

Re: OHSI Recommendation #13 – Helicopter Safety Training and Survival

In the OHSI Report, Commissioner Wells stated:

It is recommended that safety-training goals be established by the Regulator in consultation with suppliers of personal protective equipment, trainers, oil operators, and worker representatives. HUET and HUEBA training are necessary, but should not be so rigorous as to pose safety risks. Training should be done with greater fidelity, which objective is already being pursued. Fidelity should encompass survival training in more realistic sea conditions than is currently the case. The Regulator, oil operators, worker representatives, and, as appropriate, other stakeholders should be involved in the discussions as to how training goals should be met.

We request that the Operators ensure resources and personnel are available from their operations, helicopter operators, offshore workforce, PPE suppliers, the Marine Institute and OSSC, as appropriate, to be part of the OHSI Aviation Team which will develop training goals (including transition to greater fidelity of equipment and conditions) and recommend best practices.

We will ask the OHSI Aviation Team to develop a work plan for their response to this recommendation, and to present that work plan by January 31, 2011. We will also ask that they prepare and present a monthly status report of progress against the work plan.

We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request.

Sincerely,


Max Ruelokke, P. Eng.
Chairman & CEO