

December 13, 2010

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Gentlemen:

## Re: OHSI Recommendation #16 - Additional PPE

In the OHSI Report, Commissioner Wells stated:

It is recommended that, before the Regulator establishes goals for the oil operators, the need for additional personal protective equipment for pilots and passengers be studied and discussed by Transport Canada (with their agreement), the Regulator, oil operators, helicopter operator(s), trainers, manufacturers and suppliers of personal protective equipment, and worker representatives.

We request that the Operators ensure resources and personnel are available from their operations, helicopter operators, the offshore workforce and PPE contractors to be part of the OHSI Aviation Team which will engage in discussions regarding potential improvements to pilot and passenger PPE. The Team will make recommendations regarding best practices. We will solicit participation from Transport Canada in this process.

We will ask the OHSI Aviation Team to develop a work plan for their response to this recommendation, and to present that work plan by January 31, 2011. We will also ask that they prepare and present a monthly status report of progress against the work plan.

We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request.

Sincerely,

Max Ruelokke, P. Eng.

Chairman & CEO