

December 13, 2010

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Paul J. McCloskey Vice President, East Coast Operations Husky Energy Suite 901, Scotia Centre 235 Water Street St. John's, NL A1C 1B6

Gentlemen:

Re: OHSI Recommendation #17 - Risk Management Assessments

In the OHSI Report, Commissioner Wells stated:

It is recommended that the Regulator order a risk-management assessment of the oil operators' and the helicopter operator's risk-management practices.

We request that the Operators provide resources and personnel from their operations, helicopter operators and offshore workforce to be part of the OHSI Safety Team to conduct assessments of risk management practices in relation to those aspects of offshore helicopter transportation which are within the Board's mandate. These assessments should be carried out in conjunction with Transport Canada's risk-based Safety Management System and aviation safety audits.

We will ask the OHSI Safety Team to develop a work plan for their response to this recommendation, and to present that work plan by January 31, 2011. We will also ask that they prepare and present a monthly status report of progress against the work plan.

Fifth Floor, TD Place, 140 Water Street, St. John's, NL, Canada A1C 6H6 Telephone (709) 778-1400 Fax (709) 778-1473 We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request.

Sincerely,

Max Ruelokke, P. Eng.

Chairman & CEO