



December 13, 2010

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Gentlemen:

Re: OHSI Recommendation #19 – Safety Culture

In the OHSI Report, Commissioner Wells stated:


It is recommended that the Regulator at all times be aware of and evaluate the safety cultures of the oil operators and the helicopter operator(s).

We request that the Operators ensure resources and personnel are available from their operations, helicopter operators and offshore workforce to be part of the OHSI Safety Team to evaluate the safety culture of operators and helicopter operators and monitor safety culture on a regular basis.

We will ask the OHSI Safety Team to develop a work plan for their response to this recommendation, and to present that work plan by January 31, 2011. We will also ask that they prepare and present a monthly status report of progress against the work plan.

We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request in this regard.

Sincerely,


Max Ruelokke, P. Eng.
Chairman & CEO

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