



December 13, 2010

Paul Leonard
President
Hibernia Management & Development Co.
Ltd.
Suite 1000, Cabot Place
100 New Gower Street
St. John's, NL
A1C 6K3

Alan R. Brown
Vice President - East Coast
Suncor Energy Inc.
Suite 201, Scotia Centre
235 Water Street
St. John's, NL
A1C 1B6

Paul J. McCloskey
Vice President, East Coast Operations
Husky Energy
Suite 901, Scotia Centre
235 Water Street
St. John's NL
A1C 1B6

Gentlemen:

Re: OHSI Recommendation #2 – Performance Based Goals

In the OHSI Report, Commissioner Wells stated:

It is recommended that the Regulator begin work and consultations to establish performance-based goals for first response and that, when goals have been established, operators' responses should be discussed with the appropriate stakeholders, including workers. The final statement of goals and how they are to be achieved should be made public.

Evaluation and implementation of this recommendation will be undertaken by the OHSI Aviation Team with input from the Department of National Defence (SAR) and the helicopter operator, Cougar.

We request that the Operators ensure resources and personnel are available from their operations, helicopter operators and the offshore workforce to be part of the OHSI Aviation Team which will evaluate and recommend performance-based goals for first response.

We will ask the OHSI Aviation Team to develop a work plan for their response to this recommendation, and to present that work plan to the Board by January 31, 2011. We will also ask that they prepare and present a monthly status report of progress against the work plan.

We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request.

Sincerely,


Max Ruelokke, P. Eng.
Chairman & CEO