

December 13, 2010

Paul Leonard President Hibernia Management & Development Co. Ltd. Suite 1000, Cabot Place 100 New Gower Street St. John's, NL A1C 6K3 Alan R. Brown Vice President - East Coast Suncor Energy Inc. Suite 201, Scotia Centre 235 Water Street St. John's, NL A1C 1B6

Paul J. McCloskey Vice President, East Coast Operations Husky Energy Suite 901, Scotia Centre 235 Water Street St. John's, NL A1C 1B6

Gentlemen:

Re: OHSI Recommendation #23 - Aviation Oversight

In the OHSI Report, Commissioner Wells stated:

It is recommended that the Regulator, assisted by independent aviation advice, establish appropriate areas of oversight for helicopter transportation and in that process that the Regulator consult with the oil operators, the helicopter operator(s), worker representatives, trainers, and, as appropriate, other stakeholders.

The Board with the assistance of the Aviation Advisor, will develop a model for oversight of helicopter transportation. This model will then be presented to the OHSI Aviation and Safety Teams. Within 30 days of receipt of the model, the Teams will review and recommend areas of oversight.

We request that the Operators ensure resources and personnel are available from their operations, helicopter operators, offshore workforce and safety training providers to be part of the OHSI Aviation Team and the OHSI Safety Team to review a model for oversight of helicopter transportation which will be development by the Board's aviation advisor.

Fifth Floor, TD Place, 140 Water Street, St. John's, NL, Canada A1C 6H6 Telephone (709) 778-1400 Fax (709) 778-1473 We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request.

Sincerely,

Max Ruelokke, P. Eng.

Chairman & CEO