

December 13, 2010

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Paul J. McCloskey Vice President, East Coast Operations Husky Energy Suite 901, Scotia Centre 235 Water Street St. John's, NL A1C 1B6

Gentlemen:

Re: OHSI Recommendation #5 - Worker Familiarization

In the OHSI Report, Commissioner Wells stated:

It is recommended that the Regulator require the oil operators to develop procedures whereby workers should be required to familiarize themselves with the non-technical aspects of helicopter transportation and safety. Worker knowledge cannot be compelled, but should be clearly and publicly advocated by the Regulator, the oil operators, and the helicopter operator(s). Workers should make every effort to learn about helicopter flight issues and respond positively to any opportunities to achieve greater knowledge.

We request that the Operators develop procedures to ensure workers are familiar with non-technical aspects of helicopter transportation and safety. Operators will be expected to present this to the OHSI Safety Team.

We hereby ask the Operators to develop a work plan for their response to this recommendation, and to present that work plan to the OHSI Safety Team by January 31, 2011. We also ask that they prepare and present a monthly status report of progress against the work plan.

Fifth Floor, TD Place, 140 Water Street, St. John's, NL, Canada A1C 6H6 Telephone (709) 778-1400 Fax (709) 778-1473 We anticipate your cooperation in this regard and ask that you promptly acknowledge receipt of this letter and confirm your undertaking to accommodate our request.

Sincerely,

Max Ruelokke, P. Eng.

Chairman & CEO